Documented Overall Division of Roles and Allocation of Costs

The Tokyo Metropolitan Government (hereinafter referred to as “TMG”), the Tokyo Organising Committee of the Olympic and Paralympic Games (hereinafter referred to as “Tokyo 2020”), the national government of Japan and local governments of prefectures and cities hosting venues (hereinafter referred to as “related local municipalities”) have all agreed to a basic division of roles and associated costs for the Olympic and Paralympic Games Tokyo 2020.

To facilitate preparations for the Games, and to help achieve the revised version 2 budget being consolidated by Tokyo 2020 by the end of 2017, all parties have agreed to formalise the allocation of roles and costs in line with the basic direction outlined below. They will work together to further reduce costs and optimise resources. Specific work and cost to be borne by the municipalities will be reviewed and decided with reference to the Candidature File and the Tokyo 2020 Games Foundation Plan. The four parties agree to collaborate in the sharing and disclosure of all relevant information.

A. Division of Roles and Costs

1. As the host city, the TMG shall bear the following costs:
   - Games-related venue costs for, but not limited to, temporary venues, temporary facilities, infrastructure for energy and technology and rental fees for venues within the Tokyo Metropolitan area, as well as for venues owned by local municipalities
   - Games-related operational costs including, but not limited to, transport and security around the venues within the Tokyo Metropolitan area, in order to minimise the impact of the Games on day-to-day city activities and civic life
   - Twenty-five per cent of Paralympic Games costs; the extent to which these costs will be included shall be decided in due course
   - Delivery of new permanent venues required for the Games and renovation of existing venues that are owned by the TMG

2. As the main entity operating the Games, Tokyo 2020 shall assume the following responsibilities:
   - Coverage of Games-related venue overlay costs (e.g. temporary constructions such as tents and prefabricated buildings).
   - Coverage of the cost of temporary facilities, infrastructure for energy and technology and any rental costs for venues owned by private entities or the national government (including the Japan Sport Council). Regardless of which parties bear the cost, Tokyo 2020 is the operating body responsible for the delivery of overlays, temporary facilities and all energy and technology infrastructure
   - Coverage of Games-related operational costs including, but not limited to, those for transportation, security and operation, and the delivery of those services
• Maximising revenues in order to secure a level of funding that will allow for a balanced budget
• Reviewing and reducing overall costs

3. The national government of Japan shall implement Games-related measures based on the Basic Policy that was approved by the Japanese cabinet in November 2015, and on other policies aimed at ensuring smooth preparation for and operation of the Games. These will include:
• Bearing twenty-five per cent of Paralympic Games costs.
• Delivering the new National Stadium based on existing plans
• Fulfilling all regular national government responsibilities, such as implementing security and anti-doping measures, in line with the above-mentioned policies
• Offering support and cooperation in promoting “All-Japan” Games preparation

4. Related local municipalities shall cooperate in facilitating preparation and operation of the Games, and their responsibilities shall include:
• Implementing all work within their usual remit that will help minimize the impact of the Games on city activities and civic life during the Games including, but not limited to, transport and security
• Proceeding with on-going renovation of the venues they own, and all work necessary to return those facilities for use by their local communities after the Games

B. Reinforcing the Management Preparation for the Games

1. Examination of tasks, project management

   The TMG, Tokyo 2020, the national government of Japan and related local municipalities shall regularly review the specific tasks related to Games preparation and operation according to the status of each venue and ensure that these tasks are progressed and managed properly.

2. Cost Management

   For projects undertaken by the four parties requiring the use of taxpayers’ money, the TMG, Tokyo 2020, the national government of Japan and related local municipalities shall establish a “Management Committee for Collaborative Projects” (name TBD) to further reduce costs, while optimising resources. In addition, a special accounting mechanism that facilitates segmented reporting shall be created within Tokyo 2020’s budgeting process, to allow these projects to be budgeted for and managed centrally.
### Current status concerning the division of roles and costs based on V1 budget [For Reference]

<table>
<thead>
<tr>
<th>Item</th>
<th>OCOG</th>
<th>Other Entities</th>
<th>TMG</th>
<th>Government of Japan</th>
<th>Total</th>
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</thead>
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<tr>
<td><strong>Venue related budget</strong></td>
<td>1.9</td>
<td>5.9</td>
<td>4.6</td>
<td>1.3</td>
<td>7.8</td>
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<tr>
<td><strong>(Permanent)</strong></td>
<td>—</td>
<td>3.2</td>
<td>2.1</td>
<td>1.1</td>
<td>3.2</td>
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<tr>
<td><strong>(Temporary / Overlay, Energy, Technology, rental costs)</strong></td>
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<td>2.7</td>
<td>2.5</td>
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<tr>
<td>Service budget*</td>
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<td>1.4</td>
<td>1.0</td>
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<tr>
<td>(Transport, Security, Operation)</td>
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<td>(0.2)</td>
<td>(0.1)</td>
<td>(0.1)</td>
<td>(0.4)</td>
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<tr>
<td><strong>Total</strong></td>
<td>5.6</td>
<td>7.3</td>
<td>5.6</td>
<td>1.4</td>
<td>12.9</td>
</tr>
</tbody>
</table>

Figures in brackets represent Paralympic Games costs, and are included in the overall figures. These figures are subject to review / Unit: billion USD / 1 USD = 107 JPY

**Note 1:** The numbers shown are round numbers and will be subject to further review with the aim of achieving further reduction and optimisation of costs.

* From the Service budget, USD 0.3 billion - which is not covered by the Tokyo Metropolitan Government or the national government of Japan - includes the cost of transportation and security measures around venues within the related local municipalities. The specific measures and their costs - which will be borne by the municipalities themselves - will be reviewed and finalised in line with the Candidature File

**Note 2:** Separately from the above, USD 1.0 - 2.8 billion contingency is included in the V1 budget.

**Note 3:** Regular security and anti-doping measures outside of the Games operations are the ongoing responsibility of the national government of Japan.